

**2020 Qualified Rural Hospital Organization Expense Tax Credit Proxy for IRS Form 990  
Attestation Statement**

I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of Officer:  Date: 10/13/2021

Print Name and Title: MICHAEL PURVIS, CEO CANDLER COUNTY HOSPITAL

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Signature of Preparer  Date: 10/13/2021

Print Preparer's Name: WILL BENNETT, CFO CANDLER COUNTY HOSPITAL

Preparer's Firm's Name: \_\_\_\_\_

Preparer's Firm's Address: \_\_\_\_\_

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**2020 Qualified Rural Hospital Organization Expense Tax Credit Proxy for IRS Form 990**

Name of Hospital . . . . .	HOSPITAL AUTHORITY OF CANDLER COUNTY
Doing Business As . . . . .	CANDLER COUNTY HOSPITAL
Number and Street Address . . . . .	P.O. BOX 597 / 400 CEDAR ST
Room/Suite . . . . .	
City or Town . . . . .	METTER
State . . . . .	GA
Zip Code . . . . .	30439
Telephone Number . . . . .	(912) 685-1769
Name and Address of Principal Officer .	WILL BENNETT, CFO

Total Number of Individuals Employed in Calendar Year 2020. . . . .

The Hospital's Fiscal Year 2019 Covered the Following Dates:

Start Date:  End Date:

The Hospital's Fiscal Year 2020 Covered the Following Dates:

Start Date:  End Date:

**2020 Qualified Rural Hospital Organization Expense Tax Credit Proxy for IRS Form 990**  
**Net Assets or Fund Balances**

<b>1. Total Assets</b>	<b>Beginning of Current Year</b>	<b>End of Year</b>
a. Cash - Non-Interest Bearing . . . . .	\$2,022,172.00	\$5,208,926.00
b. Savings and Temporary Cash Investments . . . . .		
c. Pledges and Grants Receivable, Net . . . . .		
d. Accounts Receivable, Net . . . . .	\$1,923,459.00	\$2,219,237.00
e. Loans and Other Receivables From Current and Former Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees . . . . .		
f. Notes and Loans Receivable, Net . . . . .	\$649,261.00	\$1,261,046.00
g. Inventories for sale or use . . . . .	\$185,873.00	\$351,436.00
h. Prepaid expenses and deferred charges . . . . .	\$70,104.00	\$82,296.00
i. Land, buildings, and equipment: cost or other basis. . . . . Less Accumulated Depreciation . . . . .	\$2,782,507.00	\$5,599,852.00
j. Investments- Publicly Traded Securities . . . . .		
k. Investments- Other Securities . . . . .		
l. Investments- Program-Related . . . . .		
m. Intangible Assets . . . . .		
n. Other Assets . . . . .		
o. Total a - n above . . . . .	\$7,633,376.00	\$14,722,793.00

<b>2. Total Liabilities</b>	<b>End of Year</b>	<b>End of Year</b>
a. Accounts Payable and Accrued Expenses . . . . .	\$6,239,127.00	\$7,618,429.00
b. Grants Payable . . . . .		
c. Deferred Revenue . . . . .		
d. Tax-Exempt Bond Liabilities . . . . .		
e. Escrow or Custodial Account Liability . . . . .		
f. Loans and Other Payables to Current and Former Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Disqualified Persons . . . . .		
g. Secured Mortgages and Notes Payable to Unrelated Third Parties . . . . .	\$4,007,206.00	\$5,407,845.00
h. Unsecured Notes and Loans Payable to Unrelated Third Parties . . . . .		
i. Other Liabilities (including Federal Income Tax, Payables to Related Third Parties, and Other Liabilities Not Included in Lines a through h). . . . .		\$1,174,230.00
h. Total a - i above . . . . .	\$10,246,333.00	\$14,200,504.00

<b>3. Net Assets or Fund Balances. Subtract line 2h from line 1o.</b>	<b>End of Year</b>	<b>End of Year</b>
	(\$2,612,957.00)	\$522,289.00



**FIVE-YEAR PLAN FOR UTILIZATION OF TAX CREDIT DONATIONS**

**PURPOSE:** The Five-Year Plan will include strategies to address debt, uncompensated care and other challenges to the fiscal viability and stability of critical access and small rural hospitals through the use of tax credit donations.

HOSPITAL: CANDLER COUNTY HOSPITAL DATE: 9/30/2021

**FIVE-YEAR PLAN**

<b>DEBT</b>	
Total Amount of Long-Term Debt	\$ 5,764,861
Amount of payables over 30 days	\$ 847,354
How will donations be used to reduce/eliminate current short and long-term debt? A majority of current operations is funded through current cash flow. A portion of donations will be used to maintain current operations. Plans are to use other donations to offset a portion of current short and long term debt payments.	
<b>UNCOMPENSATED CARE (indigent, charity, bad debt)</b>	
Total Amount of Uncompensated Care	\$ 7,205,244
How will donations be used to address uncompensated care? Donations will be used to subsidize the cost of providing services to the uninsured and underinsured citizens of Candler County.	
<b>OTHER CHALLENGES TO FINANCIAL VIABILITY AND STABILITY</b>	
Provide a narrative describing other challenges to the hospital's financial stability and how donations will be used to address them. (Examples: the need to purchase new or replace capital equipment to enhance efficiencies/increase revenues, building renovations/improvements to increase efficiencies, recruitment needs, etc.)  Candler County Hospital serves a large population of patients with little or no ability to pay for medical services. Ideally, CCH plans to invest a majority of donations towards new equipment and service lines. CCH hopes these investments will attract a more diverse payor mix as well as provide more opportunities for healthcare to our rural community as CCH strives to be the provider of choice. CCH also plans to use a portion of donations for Facility upgrades and capital purchases that will also aid us in the recruitment of Physicians to the Candler County service area.	